

Alpha Insights: Unmasking the Hidden Enemies of Performance; Ka Nama Kaa Lajerama. April MTD performance of strategy (+0.11%, YTD +8.96%),

Unmasking the Hidden Enemies of Performance; Ka Nama Kaa Lajerama

There has been no lack of market driven topics to discuss at length over the last 6-8 weeks and no doubt your inboxes are overflowing with commentary as the volume of 'information exchange' gets dialled up. The clear purpose of our updates is not to create more informational overload, repetition or noise, but you provide real time updates of our own idiosyncratic portfolio, observations and actions.

In times of market stress the most asked question we get after "how is performance?", is "what are you most worried about / what is the biggest portfolio risk?". The title of this note answers the first, so let's get straight to the second question.

Running equity market neutral portfolios for nearly two decades, the answer to what keeps us up at night is the same now as ever, "the hidden risks that can manifest in a portfolio that are difficult to identify and thus hedge out by our risk model." As a strategy with our core focus on generating zero correlation portfolios, this question is at the centre of our risk management DNA, and hence as a team we debate this question ad infinitum, both in good and in bad performance periods. Either making or losing money on residual factor exposures (regardless of whether they are expected or unexpected) is a risk management red flag.

First of all, a few up front statements regarding our view of operating risk models to construct market/factor neutral portfolios:

- We don't assume that any risk model, including our own, is perfect at identifying all factors and the scale of risks associated. Models all operate under some set of pre assumed conditions and variables
- We also know that when using historical data to test a portfolio, and an event occurs that's not happened before, the model isn't perfect
- The magnitude of risk associated with any single factor is dynamic over time
- Often the more complex the models become, the more inaccurate the output becomes, as assumption errors tend to multiply exponentially
- If you extrapolate extreme periods of volatility as the new normal or plug a synthetically assumed extreme prevalent market condition into the model then your conclusion will always end up as (1) go to cash first, and then (2) stock up on guns, ammo and supplies because you are assuming the end of the World

For all these reasons, we spend an outsized proportion of our time as a team thinking about these hidden enemies to performance and delivering a totally uncorrelated idiosyncratic return stream. Often time it involves putting the risk model to one side and putting on our thinking caps to fully triangulate the potential implications of a new market dynamic or event. This might even include building a bespoke new model, as we did for example throughout the drawn-out Brexit process, constantly trying to plug in our most updated end market impacts and generating fundamental and risk betas to potential outcomes. The point is we cannot just sit on our laurels with blind faith that the model will capture something it was never designed to capture.

Over time our returns and correlations to the market benchmarks are the best testament to the fact that this work pays off. As you can see in the chart below which plots our rolling correlation to market benchmarks, we are clearly doing something very different.



Source: Sandbar Risk Team, Bloomberg

If you have any questions, feel free to reach out to the team.

The Sandbar Team

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Indices:

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